

2025 ANNUAL REPORT





SUMMARY OF FINANCIAL PERFORMANCE

CFHA has seen strong growth in recent years, reflecting the expanding role of integrated care in today's healthcare system. We maintain more than one year of operating expenses in cash and a well-balanced investment portfolio, which generated gains in 2025 and meets accepted nonprofit standards for financial health. This stability confirms our mission is on track and enables an ambitious vision: expanded member services, deeper learning opportunities, and continued leadership in integrated care.

Interested in learning more about CFHA? Have a question that is not answered here? CFHA prides itself on being a transparent, accountable organization incorporated in the state of New York as a 501(c)3. Contact us at info@cfha.net.

FINANCIAL UPDATE

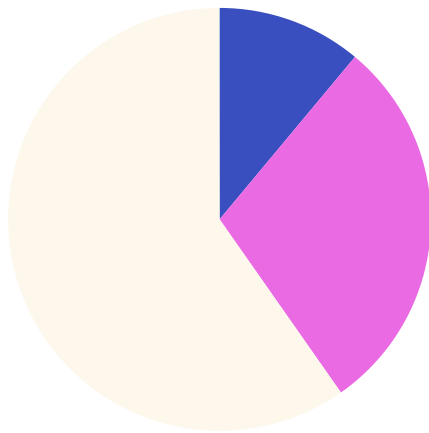
INCOME STATEMENT

The 2025 Income Statement reflects total net income of **\$225,463**. Of this amount, **\$111,370** was attributable to gains from CFHA’s investment accounts. Excluding investment gains, CFHA’s operational revenue for the year was **\$114,093**, demonstrating stable financial performance driven by the organization’s ongoing programs, services, and member engagement efforts.

REVENUE	\$1,733,927
EXPENSES	\$1,508,464
PROFIT	\$225,463

CASH ON HAND AND INVESTMENTS

CFHA maintains a strong financial position with **\$1,428,771** in total cash and investment balances held across checking, money market, and investment fund accounts.



● CHECKINGS	\$158,287
● MONEY MARKET	\$418,158
○ INVESTMENT FUND	\$854,326
TOTAL CASH + INVESTMENTS	\$1,428,771

COST OF MEMBERSHIP

Administrative Expenses—including payroll, service providers, licenses, technology, and general office costs—represent all spending not directly tied to the annual conference, events, technical assistance (TA), or the learning management system. These investments support CFHA’s core mission of delivering value, resources, and benefits to members and the broader integrated care community.

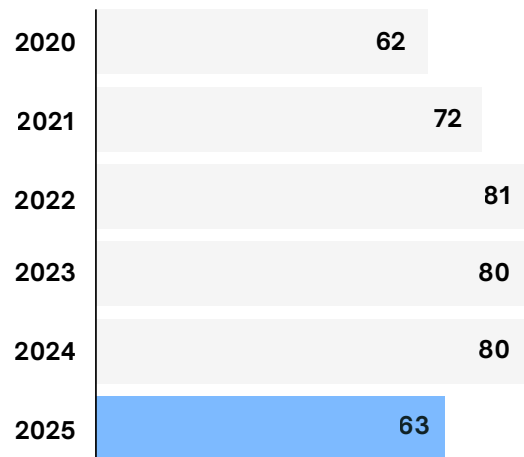
In 2025, CFHA’s General and Administrative costs totaled **\$1,030,928**, equating to approximately **\$567 invested per member** throughout the year. This amount exceeds the cost of individual membership, underscoring CFHA’s commitment to providing high-value services, programming, and support that extend far beyond the membership fee itself.



MEMBERSHIP UPDATE

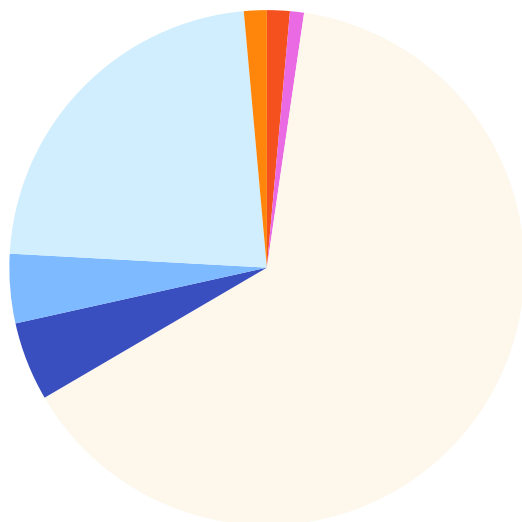
ORGANIZATIONAL MEMBERSHIPS

Organizational memberships declined in 2025, decreasing from **80** organizations in 2024 to **63** organizations in 2025, reflecting federal budget cuts that impacted various health organizations, particularly academic entities and other organizations with exposure to federal funds.



INDIVIDUAL MEMBERSHIP DISTRIBUTION

The impact of organizational membership decline is reflected in individual member numbers as well. In 2025, individual memberships fell from **2,000** in 2024 to **1,819** in 2025. Despite this shift, CFHA continued to maintain a strong and engaged membership base across the integrated care community. At the same time, 2025 marked one of CFHA’s highest conference attendance years to date, reflecting continued enthusiasm for connection and collaboration through CFHA’s programs and events.



● Administrator Only	26
● Pre-Professional Member	16
○ Professional Member	1,169
● Early Career Professional	90
● Care Team Member	79
● Trainee	413
● Retiree	26